

MESSAGES FROM THE LEADERSHIP

# Management Discussion and Analysis

Rapid Transit System Link (RTS Link)



## CIVIL AND INFRASTRUCTURE SERVICES

Building Construction

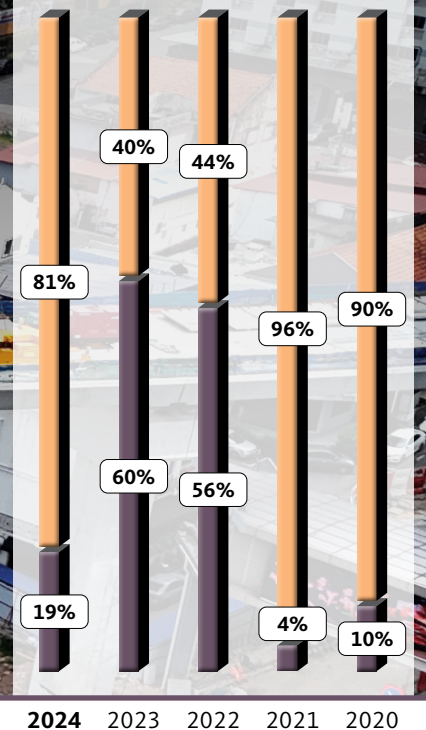
Civil and Infrastructure

Mechanical, Electrical and Plumbing & Advanced Technology Facilities

Manufacturing and Sale of Precast Concrete Products

Sustainable Energy

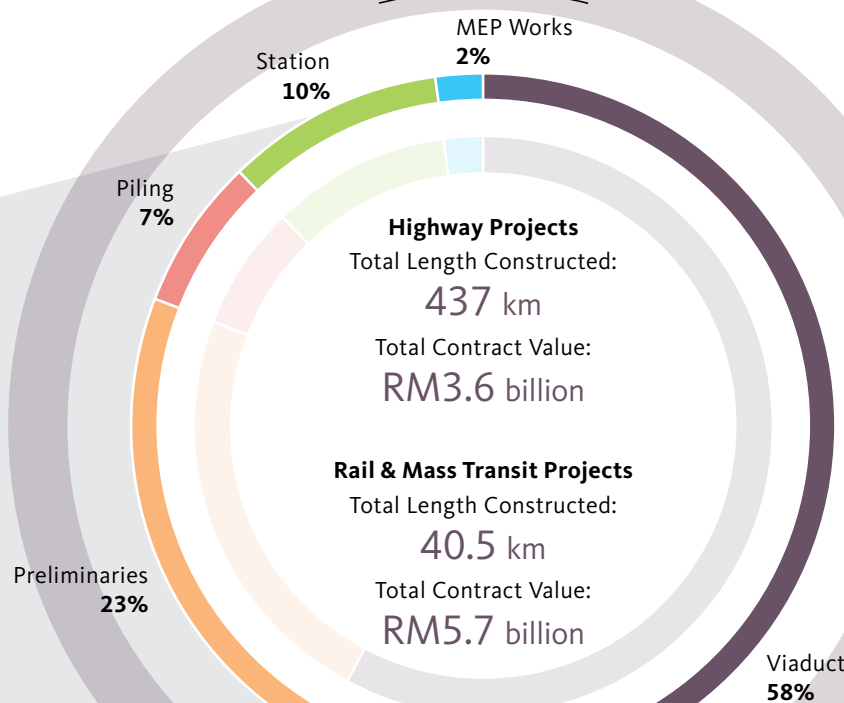
Foundation and Geotechnical Engineering



REVENUE MIX

■ Road related ■ Rail related

### Cost Components



**Highway Projects**  
Total Length Constructed:  
**437 km**  
Total Contract Value:  
**RM3.6 billion**

**Rail & Mass Transit Projects**  
Total Length Constructed:  
**40.5 km**  
Total Contract Value:  
**RM5.7 billion**

The Civil and Infrastructure division specialises in civil and rail infrastructure construction and related services. The division possesses a track record spanning four decades having designed and successfully completed roads, highways, airports, runways, bridges and rail transportation project in Malaysia and abroad.

Among the notable projects delivered by the division are the Kajang-SILK Highway, South Klang Valley Expressway (SKVE), Bus Rapid Transit Sunway Line (BRTSL), Mass Rapid Transit Line 1 - Package V4 (MRT1), Mass Rapid Transit Line 2 - Package V201 & S201 (MRT2), Light Rail Transit (LRT) Kelana Jaya Line, and LRT3 Package GS07&08. The division will also soon be completing two significant highway projects in India in 2025, bringing the total to nine completed projects undertaken in the subcontinent.

In 2024, the continued delays in the commencement of mega infrastructure projects such as highway and rail projects led to a reduced opportunity to tender for such contracts in Malaysia. However, the Civil and Infrastructure division continued to deliver solid progress on existing civil and infrastructure projects in hand.

In Malaysia, the LRT3 GS07&08 project and GS06 (a variation order) completed testing and commissioning in 2024.

The division also substantially completed Package 1B Advance Works for Station and Viaducts, and Package 5 Terrestrial Viaducts and Ancillary Structures, for the Rapid Transit System Link (RTS Link) between Johor Bahru & Singapore. The remaining scope of works are targeted to be fully completed in 2025.

With regard to international projects, the Meensurutti Chidambaran Highway in India achieved Provisional Commercial Operations Date (PCOD) on 15 February 2024 and annuity payments from the client has commenced. Similarly, the Thorapalli Agraharam-Jittandahalli Highway project also achieved Phase 1 PCOD on 1 November 2024, with completion of the remaining works progressing well on track by end 2025.

### WORKFORCE

Staff Count	2024	2023	2022
Male	174	207	131
Female	17	25	18
<b>Total</b>	<b>191</b>	<b>232</b>	<b>149</b>

Staff Category (%)	2024	2023	2022
Executive	28	33	35
Non-Executive	72	67	65

### OUTLOOK AND PROSPECTS

Going forward, the Civil and Infrastructure division shall continue to capitalise on improving domestic economic prospects, which may provide increased impetus for the announcement of large-scale projects. At the same time, the division shall capitalise on its unique capabilities towards tendering for contracts both in Malaysia and abroad. The latter includes exploring potentials particularly in Southeast Asia. Beyond road and rail opportunities, the division shall also explore the feasibility of new niched infrastructure development projects such as integrated projects, which may be a strategic fit for the division's expertise.

The division will also explore developing synergistic strategies, by leveraging the strengths of SunCon's other division to compete more actively in developing more comprehensive value propositions and to bolster its bidding prospects. Some of the distinctive strengths of the division are its comprehensive integrated capabilities, which include turnkey, design and build capabilities, EPCC competencies and Private Finance Initiative (PFI) solutions.

In preparing for the future, some of the division's forward-looking plans include strengthening its machinery, fleet, technological capabilities as well as upscaling human capital.